INVESTITURE

OF THE 2026 NATIONAL AWARDS

Presided over by

THARMAN SHANMUGARATNAM
PRESIDENT OF THE REPUBLIC OF SINGAPORE

ITE College Central

22 November 2026

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PROGRAMME

5.00 p.m. Arrival of the President

Presentation of the National Awards

The Order of Temasek (With Distinction)

The Distinguished Service Order

The Meritorious Service Medal

The Public Service Star

The Public Administration Medal

The Public Service Medal

Investiture ends

Reception commences

8.00 p.m. Reception ends

THE ORDER OF TEMASEK (WITH DISTINCTION)

[Darjah Utama Temasek (Dengan Kepujian)]

1. **MR SUNDARESH MENON** Chief Justice

CITATION

Mr Sundaresh Menon made significant contributions to Singapore's legal and judicial landscape as Singapore's fourth Chief Justice.

From 2012 to 2026, Chief Justice Menon led the Judiciary through a period of major change. His wide-ranging reforms enhanced the accessibility, responsiveness and efficiency of the courts, while harnessing technology to improve the delivery of justice.

Under his stewardship, the Appellate Division of the High Court and the Singapore Judicial College were established. He played a key role in developing the Singapore International Commercial Court and its International Committee, strengthening Singapore's position as a centre for international dispute resolution. The Family Justice Courts and Youth Courts also adopted therapeutic justice to address underlying causes of conflict, and deliver fair and effective outcomes.

Through his judgments, speeches and writings, Chief Justice Menon made important contributions to legal thought on the rule of law, judicial ethics and the implications of technological change, strengthening Singapore's jurisprudence and international standing.

For his enduring contributions to the rule of law and the administration of justice in Singapore, Mr Sundaresh Menon is conferred the Order of Temasek (With Distinction).

2. **MR EDDIE TEO CHAN SENG** Former Chairman
Council of Presidential Advisers

CITATION

Mr Eddie Teo Chan Seng has rendered extraordinary service to Singapore over many decades.

Unique in Singapore's history, Mr Teo led both the Security and Intelligence Division and the Internal Security Department, reflecting the trust placed in him by Singapore's founding leaders. His contributions to Singapore's internal and external security have left an enduring legacy. He later served as Permanent Secretary in the Ministry of Defence as well as the Prime Minister's Office, advancing critical defence, security and Whole-of-Government priorities.

As Chairman of the Public Service Commission, Mr Teo helped shape a values-based Public Service anchored on integrity, service and excellence, while championing a greater diversity of talent in the public sector.

From 2019 to 2026, he chaired the Council of Presidential Advisers, providing calm and wise counsel in support of the President's custodial responsibilities under the Constitution. During the COVID-19 pandemic, he guided the Council's careful deliberations on the unprecedented fiscal measures proposed by the Government that drew on the reserves. He brought clarity, discipline and sound judgment to these deliberations, as well as to the Council's advice on the President's other custodial responsibilities, including key public service appointments.

For the exceptional breadth of his service to Singapore across internal and external security, defence, public administration and governance, Mr Eddie Teo Chan Seng is awarded The Order of Temasek (With Distinction).

3.	**MR ALAN CHAN HENG LOON**	Chairman Board of Land Transport Authority

CITATION

Mr Alan Chan Heng Loon made significant contributions as Chairman of the Land Transport Authority (LTA), helping to build a safer, more reliable and sustainable land transport system for Singapore.

Appointed Chairman in April 2016, Mr Chan worked closely with LTA's management as well as public transport operators to turn around rail reliability. Under his leadership, Mean Kilometres Between Failure – a measure of rail reliability – improved from 393,000 in 2017 to 2 million by 2026, among the highest in the world.

Mr Chan also guided the delivery of other major transport initiatives, including the Thomson-East Coast Line, the Circle Line completion, the Singapore Rail Test Centre, and the expansion of the Friendly Streets initiative. He advanced the transition to cleaner transport, with electric vehicles now accounting for 60% of new car registrations.

Since 2010, Mr Chan has served as a member of the Public Service Commission (PSC), contributing to the selection of PSC scholars and the appointment of senior public sector leaders.

For his contributions to Singapore's land transport system as well as the public service, Mr Alan Chan Heng Loon is conferred the Distinguished Service Order.

4.	**MR EDMUND CHENG WAI WING**	Former Chairman Board of Civil Aviation Authority of Singapore

CITATION

Mr Edmund Cheng Wai Wing's public service strengthened Singapore's status as an aviation hub, advanced second chances for ex-offenders, and enriched the nation's arts and culture.

As Chairman of the Civil Aviation Authority of Singapore (CAAS) from 2018 to 2026, he provided steady leadership through the COVID-19 pandemic, and the subsequent strong recovery of the aviation sector. Under his chairmanship, CAAS also enhanced Singapore's global standing, culminating in its successful re-election to the International Civil Aviation Organisation Council in 2025 with a record number of votes.

As Chairman of the Yellow Ribbon Fund and Yellow Ribbon Cares, Mr Cheng championed second chances. He strengthened private sector partnerships and mobilised resources to support ex-offenders and their families through education, skills upgrading and employment opportunities.

As Chairman of the Singapore Art Museum and former Chairman of the National Arts Council, he supported the development of Singapore's arts and culture, expanded opportunities for artists and made the arts more accessible to the public.

For his distinguished contributions to Singapore's economic, social and cultural development, Mr Edmund Cheng Wai Wing is conferred the Distinguished Service Order.

5. **DR ISKANDAR JALIL** Artist

CITATION

Dr Iskandar Jalil, Singapore's foremost master potter, played a pioneering role in the development of contemporary ceramics as an artistic discipline.

Drawing on Japanese philosophy and Southeast Asian aesthetics, Dr Iskandar Jalil developed a distinctive artistic style, including his signature "Iskandar blue" glaze and tactile forms. His works range from everyday vessels to major public commissions, and have been exhibited and collected internationally.

Dr Iskandar Jalil established pottery collectives at the Malay Heritage Centre and Jalan Bahar Clay Studios, and founded the Temasek Potters ceramics studio at Temasek Polytechnic. Through decades of teaching and mentorship, he has nurtured generations of ceramic artists and helped build Singapore's ceramics community. He has also contributed significantly to cultural exchange between Singapore and Japan, strengthening people-to-people ties.

For his distinguished contributions to Singapore's arts and cultural development, and for elevating Singapore's artistic standing internationally, Dr Iskandar Jalil is awarded the Distinguished Service Order.

6. **USTAZ MOHAMAD HASBI BIN HASSAN** — Co-Chairman, Religious Rehabilitation Group

CITATION

Ustaz Mohamad Hasbi Bin Hassan has played a pioneering role in safeguarding Singapore's religious harmony and social cohesion.

As Co-Founder and Co-Chairman of the Religious Rehabilitation Group (RRG), Ustaz Hasbi helped establish religious counselling as a pillar of Singapore's counter-terrorism response. He counselled extremists, developed resources to counter radical ideologies, and led outreach to families, youths and the wider community. Under his leadership, the RRG has become a trusted source of religious guidance in countering extremist ideologies.

As then President of PERGAS, Ustaz Hasbi rallied the asatizah fraternity to support the RRG and work alongside the Government. He forged strong partnerships among religious leaders, community organisations and public agencies, contributing to a coordinated Singaporean approach to countering extremism. During the 2023 Israel-Hamas conflict, he provided calm, balanced and principled religious guidance, helping the community navigate a deeply emotional issue while preserving harmony.

As a Senior Associate Member of the MUIS Fatwa Committee, he contributed religious expertise to its deliberations and advanced initiatives that kept Islamic education relevant and accessible.

For his distinguished service safeguarding religious harmony in Singapore, Ustaz Mohamad Hasbi Bin Hassan is awarded the Distinguished Service Order.

7. **MR BOB TAN BENG HAI** Former Chairman
Sentosa Development Corporation

CITATION

Mr Bob Tan Beng Hai has made wide-ranging contributions to Singapore over more than three decades.

As Chairman of the Sentosa Development Corporation from 2019 to 2026, he strengthened Sentosa as a leading leisure destination and guided the development of the Greater Sentosa Master Plan. He provided steady leadership through the COVID-19 pandemic and the June 2024 oil spill, helping Sentosa recover swiftly from both disruptions.

A strong advocate of tripartism, Mr Tan served in key roles across the National Trades Union Congress, the Singapore National Employers Federation and the Tripartite Alliance Limited. He strengthened labour-management relations, advanced workplace safety and mediation, and expanded workers' access to recreation and healthcare.

As Chairman of SBS Transit Ltd since 2021, he steered the company through the pandemic and the Downtown Line's transition to the New Rail Financing Framework, while maintaining high levels of rail reliability.

Mr Tan also served on the board of the Institute of Technical Education for 21 years, including 12 years as its Chairman. He strengthened industry partnerships and expanded Work-Study Diplomas, improving pathways from education to employment.

For his distinguished contributions to Singapore's economic and social development, Mr Bob Tan Beng Hai is awarded the Distinguished Service Order.

[Pingat Jasa Gemilang]

8. **DR BEH SWAN GIN** — Permanent Secretary
Ministry of Trade and Industry

CITATION

Dr Beh Swan Gin has made outstanding contributions to Singapore's economic development and long-term competitiveness.

As Permanent Secretary (Trade and Industry), he helped shape Singapore's economic strategy, including through the Economic Strategy Review. He also established the Ministry's Energy and Carbon Cluster to strengthen energy resilience and advance Singapore's transition to a low-carbon economy.

As Chairman of the Economic Development Board from 2014 to 2023, Dr Beh strengthened Singapore's position as a global hub for business and innovation. He secured major investments in advanced manufacturing and technology, and helped develop new areas of growth. During the COVID-19 pandemic, he played a key role in securing early access to vaccines, enabling Singapore to be among the first to launch a national vaccination programme.

For his significant contributions to Singapore's economic competitiveness and resilience, Dr Beh Swan Gin is awarded the Meritorious Service Medal.

[Pingat Jasa Gemilang]

9. **PROF CHEE YAM CHENG** President
Singapore Medical Council

CITATION

Professor Chee Yam Cheng has made significant contributions in many areas of public healthcare over more than five decades.

As President of the Singapore Medical Council since 2019, he oversaw significant reforms arising from amendments to the Medical Registration Act, strengthening patient safety while ensuring fairness to healthcare professionals. He also enhanced the Council's regulatory framework and its stewardship of professional standards.

Through his leadership at NHG Health, Professor Chee improved access to medical care in the community and strengthened the Group's research and education capabilities. He has served actively on various Ministry of Health committees to advance healthcare policy, while also contributing to the wider public service through his advisory work with other government agencies.

For his outstanding contributions to Singapore's healthcare system and medical profession, Professor Chee Yam Cheng is awarded the Meritorious Service Medal.

[Pingat Jasa Gemilang]

10. **MR S CHANDRA DAS** — Former Non-Resident High Commissioner to Sri Lanka

CITATION

Mr S Chandra Das has made significant contributions to Singapore across diplomacy, business, community and education.

As Singapore's Non-Resident Ambassador to Türkiye from 2006 to 2015 and Non-Resident High Commissioner to Sri Lanka from 2015 to 2025, he strengthened bilateral relations with both countries. He helped conclude free trade agreements with both, a Strategic Partnership with Türkiye, and an Avoidance of Double Taxation Agreement with Sri Lanka.

As Chairman of NTUC FairPrice, Mr Das advanced its social mission of keeping daily essentials affordable and accessible. A respected leader of the Indian community, he played key roles in establishing the Singapore Indian Welfare Association and the Singapore Indian Development Association. As Nanyang Technological University's longest-serving Pro-Chancellor, he contributed to the university's development.

For his distinguished and wide-ranging service to Singapore, Mr S Chandra Das is awarded the Meritorious Service Medal.

[Pingat Jasa Gemilang]

11.	**MS ANITA FAM SIU PING, BBM, PBM**	Former President National Council of Social Service

CITATION

Ms Anita Fam Siu Ping has made significant contributions to Singapore's social services sector over three decades.

As President of the National Council of Social Service, Ms Fam strengthened the capabilities and resilience of social service agencies. She led the development and implementation of the Social Service Sector Strategic Roadmap, established the Community Capability Trust, and steered the sector through the COVID-19 pandemic. She also championed the development of Singapore's first youth-focused integrated mental health centre.

Ms Fam also advanced disability inclusion, palliative care and community well-being through leadership roles in the Enabling Masterplan 3 Steering Committee, Assisi Hospice, the Lien Centre for Palliative Care, and the Board of Visiting Justices & Board of Inspection.

For her outstanding contributions to Singapore's social services sector, Ms Anita Fam Siu Ping is awarded the Meritorious Service Medal.

[Pingat Jasa Gemilang]

12. **MR LIM CHUAN POH** Chairman
Singapore Food Agency

CITATION

Mr Lim Chuan Poh has made significant contributions to Singapore's food security, scientific research, education, defence and international relations.

As founding Chairman of the Singapore Food Agency, Mr Lim strengthened Singapore's food security and safety. He steered the agency through global supply disruptions during the COVID-19 pandemic, advanced the Singapore Food Story Research and Development Programme, and positioned Singapore at the forefront of novel foods.

As Chairman of A*STAR, Mr Lim strengthened Singapore's research and innovation ecosystem and enhanced national scientific capabilities. As founding Chairman of the Lee Kong Chian School of Medicine, he helped establish and shape the institution. During his distinguished career, Mr Lim has also served as Chief of Defence Force, the Permanent Secretary (Education) and as Singapore's Non-Resident Ambassador to Israel.

For his significant and wide-reaching contributions to Singapore, Mr Lim Chuan Poh is awarded the Meritorious Service Medal.

[Pingat Jasa Gemilang]

13. **MR GEORGE LIM TEONG JIN** Chairman
Singapore International Mediation Centre

CITATION

Mr George Lim Teong Jin has made outstanding contributions to strengthening Singapore's position as a leading international dispute resolution and mediation hub.

As Chairman of the Singapore International Mediation Centre since 2017, he has strengthened the organisation and expanded its international reach. He has also advanced thought leadership and professional practice in commercial mediation.

Mr Lim played a pivotal role in the development and adoption of the Singapore Convention on Mediation, the first United Nations treaty to bear Singapore's name. The Convention strengthened the international enforceability of mediated settlement agreements and reinforced mediation as a trusted means of resolving cross-border commercial disputes. Mr Lim continues to champion its wider adoption through engagement with governments, legal professionals and business leaders worldwide.

For his significant contributions to Singapore's international legal standing, Mr George Lim Teong Jin is awarded the Meritorious Service Medal.

[Pingat Jasa Gemilang (Tentera)]

14. **VADM AARON BENG YAO CHENG, PPA(E), PPA(G), PBS** — Chief of Defence Force, Singapore Armed Forces

CITATION

Vice-Admiral (VADM) Aaron Beng Yao Cheng has dedicated his career to the defence of Singapore. Through a series of command, staff, and leadership appointments, culminating as Chief of Defence Force, he has upheld the Singapore Armed Forces' operational readiness and safeguarded Singapore's sovereignty. He oversaw overseas operations, including providing humanitarian assistance in Gaza and Vietnam; repatriation operations from Riyadh and Jeddah; and maritime security missions.

As Chief of Defence Force, VADM Beng drove the SAF's transformation into a more integrated, digitally enabled, and adaptable force. He strengthened long-term capability planning and developed new operational concepts to address multi-domain threats. He also deepened defence relations and professional cooperation with key foreign militaries. In particular, he has expanded joint exercises, cyber security collaborations, and multilateral operational readiness with Indonesia and Malaysia.

For his distinguished leadership and service, VADM Aaron Beng Yao Cheng is awarded the Meritorious Service Medal (Military).

THE PUBLIC SERVICE STAR (BAR)

[Bintang Bakti Masyarakat (Lintang)]

THE PUBLIC SERVICE STAR

[Bintang Bakti Masyarakat]

CITATION

We honour today those who have volunteered to serve the community and make better the lives of others. A number of such persons are awarded the Public Service Star (Bar) and the Public Service Star, to recognise the efforts of all those who have helped to make Singapore a better place. A grateful Nation thanks them for their selflessness and contributions.

THE PUBLIC SERVICE STAR (BAR)

[Bintang Bakti Masyarakat (Lintang)]

Aljunied GRC

15.	Mr Ng Cheok Yew, Lawrence, BBM	Vice-Chairman, Serangoon CCC

East Coast GRC

16.	Mr Khoo Hock Khim, BBM	Patron, Kampong Chai Chee CCC

Jalan Besar GRC

17.	Mr Tan See Long, BBM	Vice-Chairman, Kampong Glam CCC
18.	Mr Chua Chong Kheng, BBM, PPA(E)	Chairman, Whampoa CCC

Jurong East-Bukit Batok GRC

19.	Mdm Tjendri Anastasia, BBM	Vice-Chairperson, Bukit Batok CCC

Marsiling-Yew Tee GRC

20.	Mr Lim Hock Chee, BBM	Chairman, Marsiling CCC
21.	Mr Shaw Kar Seng, Bob, BBM	Honorary Chairman, Marsiling CCC

Sembawang GRC

22.	Mr Sim Kin Chye, BBM	Chairman, Admiralty CCC

Queenstown SMC

23.	Mr Lim Guan Pheng, Thomas, BBM	Patron, Queenstown CCC

THE PUBLIC SERVICE STAR (BAR)

[Bintang Bakti Masyarakat (Lintang)]

North West CDC

24.	Mr Chong Shin Leong, Vincent, BBM	Member, North West CDC

Ministry of Culture, Community and Youth

25.	Dr Teo-Koh Sock Miang, BBM, PBM, PBS	President, Singapore Disability Sports Council

Ministry of Home Affairs

26.	Mr Tan Soo Kiang, BBM	Chairman, Institutional Discipline Advisory Committee

Ministry of Sustainability and the Environment

27.	Prof Ong Say Leong, BBM	Chairperson, PUB Operational Audit Panel

Ministry of Transport

28.	Dr Vincent Chua Cheng Huat, BBM	Member, Public Transport Council

[Bintang Bakti Masyarakat]

Ministry of Foreign Affairs (Distinguished Friends of Singapore)

29.	Mr Chua Chia-yi	Honorary Consul-General of Singapore in Toronto, Canada

Ministry of Law (Distinguished Friends of Singapore)

30.	Ms Lucy Ferguson Reed	President, Court of the Singapore International Arbitration Centre

Ministry of Transport (Distinguished Friends of Singapore)

31.	Mr Salvatore Sciacchitano	Former President of the Council, International Civil Aviation Organisation

Prime Minister's Office (Distinguished Friends of Singapore)

32.	Mr Laurence Douglas Fink	Chairman and Chief Executive Officer of BlackRock

Aljunied GRC

33.	Mr Chee Yoh Chuang, PBM	Patron, Kaki Bukit CCC

Ang Mo Kio GRC

34.	Dr Ong Hang Shyan, PBM	Chairman, Ci Yuan CCMC

Bishan-Toa Payoh GRC

35.	Mdm Toh Bee Lan, Patricia, PBM	Member, Toa Payoh East CCC
36.	Mr Tan Wei Hock, PBM	Vice-Chairman, Toa Payoh West-Thomson CCC

THE PUBLIC SERVICE STAR

[Bintang Bakti Masyarakat]

Chua Chu Kang GRC

37.	Mr Ng Heok Kwee, PBM	Chairman, Brickland-Tengah CCC
38.	Dr Tay Choon Nghee, PBM	Chairman, Chua Chu Kang CCC
39.	Dr Kwoh Chee Keong, PBM	Chairman, Keat Hong CCC
40.	Mdm Tan Tien Fen, Melissa, PBM	Vice-Chairman, Tengah CCC Chairman, Tengah CCMC

East Coast GRC

41.	Mr Lee Thiam Siew, Alvin, PBM	Chairman, Changi Simei CCC
42.	Mr Tang Kok Seng, PBM	Patron, Changi Simei CCC
43.	Mdm Leong Chin Fong, PBM	Patron, Fengshan CCC

Jurong East-Bukit Batok GRC

44.	Mr Tan Aik Hock, PBM	Patron, Yuhua CCMC
45.	Mdm Amy Wong Huey Fang, PBM	Patron, Yuhua CCMC

Marine Parade-Braddell Heights GRC

46.	Mr Goh Huay Hin, PBM	Patron, Braddell Heights CCC

47.	Mr How Jong Wan, PBM	Member, Kembangan CCC
48.	Mr Sun Ren Wang, PBM	Patron, MacPherson CCC

Nee Soon GRC

49.	Mr Jayadev s/o K N Unnithan, PBM	Assistant Treasurer, Chong Pang CCC
50.	Mr Puey Eng Gan, PBM	Vice-Chairman, Nee Soon Central CCC

Pasir Ris-Changi GRC

51.	Mr Ong Chee Keong, PBM	Chairman, Pasir Ris Central CCC
52.	Dr Tan Nee Moi, Doreen, PBM	Patron, Pasir Ris West CCC

Sembawang GRC

53.	Mr Tan Yan Boon, PBM	Chairman, Woodlands CCMC Vice-Chairman, Woodlands CCC

Sengkang GRC

54.	Mr Chay Yiowmin, PBM	Chairman, Sengkang Central CCC
55.	Mr Roslee Bin Puasa, PBM	Vice-Chairman, Sengkang East CCC
56.	Mr Sim Siang Choon, PBM	Patron, Sengkang West CCC

[Bintang Bakti Masyarakat]

Tampines GRC

57.	Mdm Goh Oi Cheng, PBM	Member, Tampines East CCC
58.	Mr Richard Soh, PBM	Chairman, Tampines North CCC

Tanjong Pagar GRC

59.	Mr Ganesan s/o Kulandai, PBM	Executive Member, Tanjong Pagar Everton Park RN

West Coast-Jurong West GRC

60.	Mdm Saoyah Bte Mohd Som, PBM	Member, Ayer Rajah CCMC
61.	Mr Tan Koo Chuan, PBM	Patron, Jurong Spring-Gek Poh CCC Patron, Jurong Spring CC Building Fund Committee
62.	Mr Leong Siew Khuen, PBM	Patron, Nanyang CCC

Bukit Panjang SMC

63.	Mdm Kausalah Thavi, PBM	Member, Bukit Panjang CCMC

Jalan Kayu SMC

64.	Mr Tiong Choo Chye, PBM	Vice-Chairman, Jalan Kayu CCC

[Bintang Bakti Masyarakat]

Jurong Central SMC

65.	Mr Mohamed Aziz Bin Kassim, PBM	Member, Jurong Central CCC

Marymount SMC

66.	Mr Tan Tzyy Shyong, Jason, PBM	Auditor, Marymount CCC

Mountbatten SMC

67.	Mr Tan Heng Mong, Kenny, PBM	Patron, Mountbatten CCC

Radin Mas SMC

68.	Mdm Ong Poh Kim, Vanessa, PBM	Vice-Chairperson, Radin Mas CCMC

Tampines Changkat SMC

69.	Mr Ong Chee Khoon, PBM	Chairman, Tampines Changkat CCC

Yio Chu Kang SMC

70.	Mr Toh Kah Sing, PBM	Patron, Yio Chu Kang CCMC

South East CDC

71.	Mr Chin Sau Ho, PBM	Member, South East CDC

South West CDC

72.	Mr Koh Kong Wen, PBM	Member, South West CDC

73.	Mr Lau Chin Huat, PBM	Member, South West CDC

People's Association

74.	Mr Fong Yoong Kheong, PBM	Vice-Chairman, Residents' Network Council

Ministry of Culture, Community and Youth

75.	Mr Lew Chee Beng, PBM	Honorary Council Member, Singapore Federation of Chinese Clan Associations
76.	Mr Kon Yin Tong, PBM	Chairman, Sport Singapore

Ministry of Defence

77.	Adj A/Prof Christopher Cheok Cheng Soon, PBM	Chairperson, SAF Psychiatry Specialist Advisory Board

Ministry of Education

78.	Mdm Daisy Koh Swee Hong, PBM	Former Chairperson, Ang Mo Kio Secondary School Advisory Committee
79.	Mr Lim Bock Huat, PBM	Chairperson, Park View Primary School Advisory Committee

Ministry of Finance

80.	Mr Benett Maximillian Theseira, JP, PBM	Deputy Chairperson, Pioneer and Merdeka Generation Appeals Panel

[Bintang Bakti Masyarakat]

Ministry of Home Affairs

81.	Dr Ab Razak Bin Chanbasha, PBM	Chairman, Employment Preparation Advisory Committee

Ministry of Social and Family Development

82.	Mr Gregory Vijayendran SC, PBM	Chairperson, National Council of Social Service

[Pingat Pentadbiran Awam (Emas) (Lintang)]

83. **MS LOH WAI YIN JACQUELINE**

Deputy Managing Director
(Corporate Development)
Managing Director's Office
Monetary Authority of Singapore

CITATION

Ms Jacqueline Loh Wai Yin has rendered exemplary service across the Monetary Authority of Singapore's central banking, financial development and corporate functions. As Deputy Managing Director, she strengthened MAS' organisational resilience and capabilities, reinforced Singapore's position as a leading global financial centre, advanced a future-ready financial workforce, and oversaw key national payment infrastructure supporting Singapore's digital economy. She also contributed her expertise to the broader public service as a member of the HDB Board, Chair of the Home Team's INVEST Investment Committee, and through her participation in international central banking forums.

[Pingat Pentadbiran Awam (Emas)]

84. **MR CHEW SIONG TAI, DAVID**

Chief Prosecutor (International Engagement)
Crime Division
Attorney-General's Chambers

CITATION

Mr Chew Siong Tai David demonstrated exceptional leadership as Director, Commercial Affairs Department (CAD) from 2015 to 2026. He transformed Singapore's financial crime-fighting capabilities by harnessing technology and collaborating effectively with government agencies and international partners. He advanced the use of data analytics in CAD's operations, strengthened Singapore's anti-money laundering efforts, and spearheaded scam prevention initiatives that gained international recognition. He also represented Singapore at the Financial Action Task Force, advancing Singapore's interests and contributing to global efforts against money laundering and terrorist financing.

85. **MR P. SIVA SHANMUGAM**

Secretary
Judicial Service Commission
Judiciary

CITATION

Mr P. Siva Shanmugam demonstrated exceptional leadership in steering the Judicial and Legal Services through their establishment and reconstitution in 2022. He led major reforms in remuneration, career progression and competency-based talent development, ensuring a seamless transition and strengthening both Services' ability to attract, develop and retain talent. His stewardship laid strong foundations for their continued excellence and institutional resilience. In addition, Mr Shanmugam continues to serve the Judiciary in concurrent appointments as District Judge, Coroner, Deputy Registrar, Tribunal Magistrate and Tribunal Judge.

86. **DR LEE TUNG JEAN** — Deputy Secretary (Culture & Sports), Ministry of Culture, Community and Youth

CITATION

Dr Lee Tung Jean has made significant contributions to Singapore's cultural, sporting and social development. As Deputy Secretary (Culture & Sports), she led major initiatives including the Singapore Sports Hub takeover, Kallang Alive Masterplan, SG Culture Pass and key arts infrastructure projects. Previously, as founding CEO of the Early Childhood Development Agency and First Deputy Secretary (Social and Family Development), she established KidSTART and advanced social legislation, women's development, and strengthened support for persons with disabilities, vulnerable individuals and families.

87. **MR JIMMY TOH YONG LENG** — Chief Executive Director, People's Association

CITATION

Mr Jimmy Toh Yong Leng made significant contributions to the Public Service. As Chief Executive Director of the People's Association (PA), he led its transformation through the Community 2030 plan, refreshed its mission towards a "We First" society, and expanded its volunteer base to over 28,000 community volunteers. He strengthened PA's leadership bench, and led the SG60 and PA65 commemorations, uniting Singaporeans and enhancing citizen engagement. As Deputy Chief of Government Communications (Operations), Mr Toh enhanced communications operations and strengthened Whole-of-Government coordination of national messaging.

[Pingat Pentadbiran Awam (Emas)]

88. **MR SNG CHERN WEI** — Deputy Director-General of Education (Curriculum), Ministry of Education

CITATION

Mr Sng Chern Wei has made significant contributions throughout his career to strengthening Singapore's education system and preparing students for the future. As Deputy Director-General of Education (Curriculum), he spearheaded curricular reforms that reduced content density, deepened conceptual understanding, and promoted interdisciplinary and self-directed learning. He also drove the Educational Technology Masterplan 2030, harnessing technology and artificial intelligence to transform teaching and learning. Through his sustained leadership in curriculum, pedagogy and educational technology, Mr Sng strengthened the quality and future readiness of the Education Service.

89. **MS LIM WAN YONG** — Permanent Secretary (Education), Ministry of Education

CITATION

Ms Lim Wan Yong has made significant contributions to Singapore's education and social sectors. As Permanent Secretary (Education), she led reforms across general, post-secondary and special education, strengthened the teaching profession, and expanded pathways for lifelong learning. At the Ministry of Social and Family Development (MSF), she enhanced employment support for Persons with Disabilities and advanced policies supporting women's development. Throughout her 26 years of distinguished public service, Ms Lim strengthened opportunities for Singaporeans to learn, work and participate more fully in society.

[Pingat Pentadbiran Awam (Emas)]

90. **MR KEVIN SHUM JIN-CHYI** Deputy Secretary (Planning)
Ministry of Finance

CITATION

Mr Kevin Shum Jin-Chyi has rendered distinguished public service for over three decades. As Deputy Secretary (Planning) at the Ministry of Finance since 2023, he led fiscal planning, stewarded the annual Budget and helped to safeguard our national reserves. He shaped key social and economic policies, including Singapore's response to Base Erosion and Profit Shifting 2.0 (BEPS 2.0), and oversaw the transition of the Singapore Turf Club. In earlier appointments at the Ministry of Transport and the Civil Aviation Authority of Singapore, Mr Shum strengthened the aviation sector, helped Changi Airport achieve record traffic volumes, and steered the industry through the COVID-19 pandemic. He also negotiated the Indonesia-Singapore Flight Information Region agreement.

91. **MR WONG WIE KUEN** High Commissioner
High Commission in New Delhi
Ministry of Foreign Affairs

CITATION

Mr Wong Wie Kuen made significant contributions to advancing Singapore's foreign policy. He served as Singapore's Trade Representative in Taipei from 2015 to 2020, contributing to the development of Singapore's cross-strait strategy. As High Commissioner to India since 2020, he strengthened the Singapore-India partnership despite the challenges of the COVID-19 pandemic. He identified new areas of cooperation, deepened engagement with key stakeholders, and helped establish the India-Singapore Ministerial Roundtable in 2022 as a platform for strategic collaboration between the two countries.

[Pingat Pentadbiran Awam (Emas)]

92. **MR LUKE GOH PENG EE** — Permanent Secretary
Ministry of Law and
Permanent Secretary (Policy)
Ministry of Foreign Affairs

CITATION

Mr Luke Goh Peng Ee served Singapore with distinction for 29 years. As Permanent Secretary (Law), he strengthened the legal ecosystem by improving access to justice, advancing the adoption of legal technology, and reinforcing Singapore's position as a leading international legal and dispute resolution hub. As Permanent Secretary (Development) in the Ministry of Foreign Affairs, he advanced Singapore's engagement with multilateral organisations and served as Singapore's G20 Sherpa from 2024. He also played an instrumental role in deepening relations with partners in the Middle East, and enhancing Singapore's standing as a constructive and credible international partner.

93. **PROF NG WAI HOE** — Group Chief Executive Officer
Singapore Health Services

CITATION

Professor Ng Wai Hoe has made significant contributions to Singapore's public healthcare system. As Medical Director of the National Neuroscience Institute and Chief Executive Officer of Changi General Hospital, he strengthened clinical integration and advanced education and research to improve patient care. As Group Chief Executive Officer of SingHealth, he championed a system-wide approach to community-empowered population health, integrated healthcare services and harnessed digital innovation and research to deliver accessible, high-quality and sustainable care.

[Pingat Pentadbiran Awam (Emas)]

94. **MS JEANNIE TAN PHECK LAN**

Former Deputy Secretary (Corporate)
Ministry of Home Affairs

CITATION

Ms Jeannie Tan Pheck Lan demonstrated exemplary leadership as Deputy Secretary (Corporate) at the Ministry of Home Affairs. She strengthened the Ministry's organisational capabilities by developing its workforce, building a stronger Home Team culture, and driving digitalisation initiatives to improve financial governance and corporate services. Through her leadership, Ms Tan strengthened the Home Team's institutional resilience and enabled its departments to better carry out their responsibilities. Her dedicated service contributed to the effectiveness of the Ministry and to safeguarding Singapore's safety and security.

95. **MR LEONG SING CHIONG**

Deputy Managing Director (Markets & Development)
Managing Director's Office
Monetary Authority of Singapore

CITATION

Mr Leong Sing Chiong has served the Monetary Authority of Singapore with distinction over 32 years and contributed significantly to the growth of Singapore's financial sector. As Deputy Managing Director for Markets and Development, he strengthened Singapore's position as a leading global financial centre in Asia, advancing key initiatives in technology and innovation, sustainable finance, financial connectivity, and talent development. He also oversaw Singapore Dollar market operations and the management of our official foreign reserves, supporting monetary and financial stability.

[Pingat Pentadbiran Awam (Emas) (Tentera)]

96. **RADM SEAN WAT JIANWEN, PPA(G)** — Chief of Navy, Republic of Singapore Navy

CITATION

Rear-Admiral (RADM) Sean Wat Jianwen has served with distinction in numerous key leadership appointments. As Chief of Navy, RADM Wat safeguarded Singapore's maritime security and sovereignty, advanced the Republic of Singapore Navy's capability transformation, and fostered ground-up innovation. As Fleet Commander, he maintained the operational readiness of the Navy's fighting platforms. As Director Policy Office, RADM Wat deepened the Singapore Armed Forces' defence relations with key partners through joint exercises, strategic dialogues and multilateral fora, enhancing cooperation and interoperability.

97. **BG CHAN CHING HAO, PPA(G), PBS** — Chief of Staff (Joint Staff), Office of Chief of Defence Force, Singapore Armed Forces

CITATION

Brigadier-General (BG) Chan Ching Hao has served with distinction throughout his military career. As Chief of Staff (Joint Staff), BG Chan advanced the Singapore Armed Forces' capability development, digitalisation and sustainability efforts. As Director Joint Operations, he oversaw overseas humanitarian assistance missions in Gaza and Vietnam, repatriations from Riyadh and Jeddah, and local security operations for major events. BG Chan also improved interoperability with Whole-of-Government agencies and foreign militaries, enhancing responses to complex security challenges.

THE PUBLIC ADMINISTRATION MEDAL (SILVER) (BAR)

[Pingat Pentadbiran Awam (Perak) (Lintang)]

THE PUBLIC ADMINISTRATION MEDAL (SILVER)

[Pingat Pentadbiran Awam (Perak)]

THE PUBLIC ADMINISTRATION MEDAL (SILVER) (MILITARY)

[Pingat Pentadbiran Awam (Perak) (Tentera)]

CITATION

A vital part in public administration is the link between the formulation of policy and its implementation. Middle level managers in the public service play this essential role of translating policies into action and processing feedback into useful recommendations. Those who have applied themselves with drive, imagination and dedication to produce outstanding results are honoured today by the award of the Public Administration Medal (Silver).

[Pingat Pentadbiran Awam (Perak) (Lintang)]

Ministry of Home Affairs

98.	Mr Chen Yeang Tat	Deputy Chief Executive Operations Home Team Science and Technology Agency

Prime Minister's Office

99.	Ms Low Peck Kem	Chief HR Officer Chief HR Officer's Office Public Service Division Prime Minister's Office

[Pingat Pentadbiran Awam (Perak)]

Attorney-General's Chambers

100.	Mr Oh Chun Wei Gordon	Deputy Chief Prosecutor Crime Division Attorney-General's Chambers

Judiciary

101.	Ms Loi Teck Yi Yarni	District Judge Family Justice Courts Judiciary
102.	Ms Crystal Tan Huiling	Assistant Registrar Supreme Court Judiciary
103.	Mr Tan Kian Kee, Andre	Director, Human Resource Management Corporate Services Judiciary
104.	Ms Dalbir Kaur d/o Jeet Singh	Director, Court Dispute Resolution Judiciary

Ministry of Culture, Community and Youth

105.	Mr Kwok Siew Loong Kenneth	Chief Executive (seconded to Singapore Symphony Group)
106.	Dr Nazirudin Bin Mohd Nasir	Mufti of Singapore Chief Executive Office Majlis Ugama Islam Singapura
107.	Ms Lee Huei Chern Claire	Chief Strategy Group Sport Singapore

[Pingat Pentadbiran Awam (Perak)]

Ministry of Defence

108.	Ms Hee Mee Lin	2nd Deputy Director Legal Services Department Ministry of Defence
109.	Ms Ho Shuet Ying	Senior Director, Smart Nation And Digital Economy (on secondment to National Research Foundation)
110.	Mr Lee Chee Hoe Michael	Director (on secondment to Ministry of Finance)
111.	Dr Tan Guan Leng	Senior Director, Quality Division DSO National Laboratories DSO
112.	Ms Tan Ling Hui, Deanne	Director Nexus Ministry of Defence
113.	Mr Wong Rong Fah	Director MINDEF Digital Services Programme Centre Defence Science and Technology Agency
114.	Ms Lim En-Ai Sharon	Director Ministry of Defence
115.	Dr Mark Visuvasum Emmanuel	Senior Director Ministry of Defence
116.	Mr Wong Tiong Pern	Director Ministry of Defence

[Pingat Pentadbiran Awam (Perak)]

Ministry of Digital Development and Information

117.	Ms Chee Yin Peng Julia	Director & Chief Archivist National Archives of Singapore National Library Board
118.	Mr Ng Min Yew, Calvin	Director Cybersecurity Programme Centre Cyber Security Agency of Singapore Ministry of Digital Development and Information
119.	Mr Tan Chee Kiang James	Director, Engineering Management Government Digital Products Government Technology Agency
120.	Mr Low Tze Chieng, Gary	Director Communications and Engagement Division (posted to Ministry of Trade and Industry)
121.	Mr Low Meng Teck Edwin	Director Enterprise and Ecosystem Development Info-Communications Media Development Authority
122.	Mr Cheah Min Chung	Director (Security and Resilience) Security and Resilience Division Ministry of Digital Development and Information
123.	Mr Chong Rong Hwa	Senior Director, Cybersecurity Engineering Trusted Infrastructure & Services Government Technology Agency

[Pingat Pentadbiran Awam (Perak)]

Ministry of Education

124.	Prof Robbie Goh Boon Hua	Provost Office of the Provost Singapore University of Social Sciences Ministry of Education
125.	Dr Kwek Siew Hoon	Principal Master Teacher (Singapore Centre for Chinese Language) Academy of Singapore Teachers Ministry of Education
126.	Ms Tan Aik Na	Senior Vice President (Administration) Office of Administration Nanyang Technological University Ministry of Education
127.	Mr Chia See Chew	Principal Riverside Primary School Ministry of Education
128.	Prof Teo Kie Leong	Dean College of Design and Engineering Professor Department of Electrical and Computer Engineering National University of Singapore Ministry of Education
129.	Mdm Patricia Chan Gek San	Director (English Language & Literature) Curriculum Planning & Development Division 2 Ministry of Education

THE PUBLIC ADMINISTRATION MEDAL (SILVER)

[Pingat Pentadbiran Awam (Perak)]

130.	Mr Soh Cheow Kian	Deputy Director (Mathematics) & Master Specialist Curriculum Planning & Development Division 1 Ministry of Education
131.	Dr Phua Chee Teck	Deputy Principal (Sustainability & Technology) Deputy Principal (Sustainability & Technology)'s Office Nanyang Polytechnic
132.	Mr Choo Boon Chiao	Director of Infrastructure 1 Infrastructure & Facility Services Division Ministry of Education
133.	Mr Tan Wee Hiong	Director/School of Engineering ITE College West Institute of Technical Education
134.	Mdm Ong Hwee Yen	Director (Human Resource Management) HR Solutions & Capabilities Division Ministry of Education
135.	Prof Elvin Lim Tze Kiat	Dean & Professor of Political Science, College of Integrative Studies Director, Wee Kim Wee Centre Singapore Management University Ministry of Education
136.	Mdm Koh Yuen Choo	Cluster Superintendent Schools Division Ministry of Education

[Pingat Pentadbiran Awam (Perak)]

137.	Mdm Ng Wie Pin	Cluster Superintendent Schools Division Ministry of Education
138.	Prof Wang Heli	Dean, College of Graduate Research Studies Janice Bellace Professor of Strategic Management Singapore Management University Ministry of Education
139.	Mdm Sharma Poonam Kumari	Cluster Superintendent Schools Division Ministry of Education
140.	Mr Tan Kian Woo	Senior Vice President and Chief Financial Officer National University of Singapore Ministry of Education
141.	Mr Benjamin Kwok Chin Poh	Principal Crest Secondary School Ministry of Education
142.	Prof Jessica Pan Yunfen	Vice Provost (Graduate Education) Office of the Provost Professor Department of Economics Faculty of Arts & Social Sciences Dean NUS Graduate School National University of Singapore Ministry of Education
143.	Mr Eric Leong Yew Hon	Principal St. Joseph's Institution Junior Ministry of Education

THE PUBLIC ADMINISTRATION MEDAL (SILVER)

[Pingat Pentadbiran Awam (Perak)]

144.	Prof Karch Lam Kwok Yan	Associate Vice President (Strategy & Partnerships) College of Computing & Data Science Nanyang Technological University Ministry of Education
145.	Mr Lim Meng Wei	Principal Red Swastika School Ministry of Education
146.	Prof Lionel Wee Hock Ann	Dean Faculty of Arts & Social Sciences Professor Department of English, Linguistics and Theatre Studies National University of Singapore Ministry of Education
147.	Mr Chan Ying Yin	Principal Dunman High School Ministry of Education
148.	Mr Chua Kee Koon	Director Department of Information and Digital Technology Services Singapore Polytechnic
149.	Ms Chew Ing Lim	Principal Tanjong Katong Girls' School Ministry of Education
150.	Mr Brendon Lam Meng Wai	Director & Chief Information Officer Digital Services & Technology Office Ngee Ann Polytechnic

[Pingat Pentadbiran Awam (Perak)]

151.	Mdm Regina Poh Kim Lian	Principal Yishun Secondary School Ministry of Education
152.	Mr Soh Lai Seng	Deputy Principal, Industry Services Principal's Office Republic Polytechnic
153.	Mr Tay Boon Keat	Director/RIE & Partnership Development, Director/Innovation & Entrepreneurship Department Temasek Polytechnic
154.	Ms Chua Ai Lian	Divisional Director/Corporate Affairs & Development ITE Headquarters Institute of Technical Education
155.	Mdm Constance Wong Hian Hwee	Principal Kranji Primary School Ministry of Education

Ministry of Finance

156.	Mr Yap Mia Kai	Assistant Commissioner Infocomm Division Inland Revenue Authority of Singapore
157.	Ms Cher Ming Hui	Senior Director (Corporate Development) Corporate Development Division Ministry of Transport (on posting)

Ministry of Foreign Affairs

158.	Mr Zainal Arif Mantaha	High Commissioner High Commission in Pretoria Ministry of Foreign Affairs

[Pingat Pentadbiran Awam (Perak)]

Ministry of Health

159.	Dr Ho Kaiwei	Deputy Secretary (Services) Ministry of Health
160.	Dr Chew Ling	Group Director, Youth Preventive Service Health Promotion Board
161.	Dr Christopher Syn Kiu Choong	Group Director Applied Sciences Group Health Sciences Authority
162.	Assoc Prof Mohan Tiruchittampalam	Divisional Chairperson & Senior Consultant, Emergency Medicine, Woodlands Hospital NHG Health Ministry of Health
163.	Dr Koh Siow Lan Catherine	Group Chief Nurse & Head, Community Care National University Health System Ministry of Health
164.	Ms Lee Mui Pheng Margaret	Group Chief Financial Officer SingHealth Singapore Health Services Ministry of Health
165.	Assoc Prof Ruban Poopalalingam	Group Chairman Medical Board SingHealth Singapore Health Services Ministry of Health
166.	Assoc Prof Au Wing Lok	Chief Executive Officer National Neuroscience Institute Singapore Health Services Ministry of Health

[Pingat Pentadbiran Awam (Perak)]

Ministry of Home Affairs

167.	Mr Benson Lim	Director Ministry of Home Affairs
168.	Mrs Carolyn Loke-Cheang Gek Neo	Deputy Director Ministry of Home Affairs
169.	Mdm Yap Tyn Tyn, Carolyn	Director (HR Services Centre) Human Resource Division, MHQ Ministry of Home Affairs
170.	SAC Chan Liang Hua Leon	Director Operations Singapore Police Force Ministry of Home Affairs
171.	SAC Shee Tek Tze	Director Police Intelligence Department Singapore Police Force Ministry of Home Affairs
172.	AC Chew Keng Tok	Director TPD Singapore Civil Defence Force Ministry of Home Affairs
173.	SAC Kelly Lim Pheck Khoon	Director (Operations) Immigration and Checkpoints Authority Ministry of Home Affairs
174.	SAC Foo Ee Lin	Deputy Commissioner (Policy and Transformation) of Prisons Singapore Prison Service Ministry of Home Affairs

[Pingat Pentadbiran Awam (Perak)]

175.	Mr Lim Kia Yong	Assistant Chief Executive (Operational ICT) CE's Office Home Team Science and Technology Agency
176.	SAC Colin Tan Ngak Leng	Director (Customer Operations) Immigration and Checkpoints Authority Ministry of Home Affairs
177.	Mr Moh Tser Loong Alvin	Deputy Commissioner of Police (Operations) Singapore Police Force Ministry of Home Affairs

Ministry of Law

178.	Ms Beverly Wee Ying Ling	Director (Licensing & Regulation of Insolvency Practitioners) / Director (Legal) Licensing & Regulation of Insolvency Practitioners Division Insolvency and Public Trustee's Office Ministry of Law
179.	Dr Bernard Ong Kuai Hong	Asst. Chief Executive, Policy & Engagement Cluster CE's Office Intellectual Property Office of Singapore
180.	Ms Charlene Chang E-Ching	Deputy Secretary (Development) Deputy Secretary's Office Ministry of Law

[Pingat Pentadbiran Awam (Perak)]

Ministry of Manpower

181.	Mr Richard Lim Kai-Chuan	Director Human Resource Division Skills and Workforce Development Agency
182.	Mr Marcus Ong Chi-En	Group Director/Chief Information Officer Agency & Healthcare Systems Central Provident Fund Board
183.	Ms Ong Ai Ming	Divisional Director (Designate) Human Resource Division Skills and Workforce Development Agency (seconded to Institute of Technical Education)

Ministry of National Development

184.	Ar Kok Su-Ming	Managing Director BCA Academy Building and Construction Authority
185.	Mr Tan Sze Tiong	Group Director (Building & Research Institute)/Chief Sustainability Officer Building & Research Institute Housing & Development Board
186.	Mdm Norlilah Bte Abdul Latiff	Director (Sales) Sales Department Estate Administration & Property Group Housing & Development Board
187.	Dr Chua Tze Hoong	Group Director / Veterinary Health National Parks Board

[Pingat Pentadbiran Awam (Perak)]

188.	Ms Goh Chin Chin	Group Director (Development Control) Development Control Group Urban Redevelopment Authority
189.	Mdm Tay Siew Peng	Group Director (Corporate Development) Corporate Development Group Housing & Development Board

Ministry of Social and Family Development

190.	Mdm Koh Shu-Yi, Lynn	Senior Director Strategy, International and Research Ministry of Social and Family Development
191.	Mdm Seah Yang Hee	Director Partnership Division Family Life Group Ministry of Social and Family Development

Ministry of Sustainability and the Environment

192.	Ms Tan Li Yen	Group Director Clean Environment Group National Environment Agency
193.	Dr Pang Fung Yin	Director Memorial Services and Operations Division National Environment Agency
194.	Dr Pang Chee Meng	Director Water Quality Department PUB, Singapore's National Water Agency

[Pingat Pentadbiran Awam (Perak)]

Ministry of Trade and Industry

195.	Mr Ma Lup Hoe Michael	Assistant Chief Executive CEO Office Sentosa Development Corporation
196.	Mr Johnny Teo Jun Yong	Assistant Managing Director Americas, Europe, Northeast Asia & Oceania Enterprise Singapore
197.	Mr Tan Kok Kong	Senior Director / Senior Principal Econ Ministry of Home Affairs (seconded out)
198.	Ms Jean Ng Joo Lin	Assistant Chief Executive Experience Development Group Singapore Tourism Board
199.	Mr Tay Ter Long	Chief of Govt Procurement Ministry of Finance (seconded out)
200.	Mr Choo Heng Tong	Executive Vice President / Member of EXCO Innovation and Capital Economic Development Board
201.	Mr Ho Chee Hin	Executive Director South Asia and Middle East & Africa Enterprise Singapore
202.	Ms Sandra Soon An-Ling	Counsellor (Econs) & Director (Americas) Americas Division Ministry of Trade and Industry

[Pingat Pentadbiran Awam (Perak)]

203.	Mr Andrew Phua Cheng Jee	Executive Director Greater China Singapore Tourism Board
204.	Ms Lim Sze Ling	Chief Executive Officer ServiceSG, PSD (seconded out)
205.	Mr Jermaine Loy Jiaming	Managing Director Economic Development Board

Ministry of Transport

206.	Mr Lim Zhi Jian	Chief Operating Officer / DCE (Public Tpt, Policy & Planning) (on secondment to Land Transport Authority)
207.	Mr Hwa Teck Pheng Vincent	Director Air Traffic Services Civil Aviation Authority of Singapore
208.	Ms Yong Yenn Leng	Chief Financial Officer Finance Land Transport Authority
209.	Capt Daknashamoorthy s/o Ganasen	Senior Director, Marine Safety & Port Operations / Deputy Chief Marine Officer Marine Safety & Port Operations Maritime and Port Authority of Singapore

Prime Minister's Office

210.	Mr Fong Wai Kit	Director, Investigations Corrupt Practices Investigation Bureau Prime Minister's Office

[Pingat Pentadbiran Awam (Perak)]

211.	Mr Pragasam Christopher Joachim	Executive Director, CSC International Director (International Relations), PSD Civil Service College
212.	Mr Lim Yongquan Marcus	Assistant Managing Director (Banking & Insurance) Financial Supervision Group Monetary Authority of Singapore
213.	Mr Wong Zeng Yi	Assistant Managing Director, Enterprise Singapore (on secondment) Former Assistant Managing Director (Organisation & People Development) Corporate Development Group Monetary Authority of Singapore

[Pingat Pentadbiran Awam (Perak) (Tentera)]

Ministry of Defence

214.	RADM Kwan Hon Chuong, PPA(G), PBS	Fleet Commander Headquarters Fleet Republic of Singapore Navy
215.	BG Teo Soo Yeow, PPA(G), PBS	Commander Headquarters Air Combat Command Republic of Singapore Air Force
216.	COL Jerome Tay Yin Wen, PP, PBS	Head RSAF Agile Innovation Digital Department Republic of Singapore Air Force
217.	COL Low Puay Kng, PP, PBS	Commander SAF Military Police Command Singapore Army
218.	COL Ng Kok Yeng, Daniel, PP, PBS	Head Naval Personnel Department Republic of Singapore Navy
219.	COL Ong Chiou Perng, PP, PBS	Chief Artillery Officer Singapore Artillery Singapore Army

[Pingat Bakti Masyarakat]

Ministry of Health (Friends of Singapore)

220.	Prof Michael Merson	Former Member, National Medical Research Council

Ministry of Sustainability and the Environment (Friends of Singapore)

221.	Dr David Anthony Cunliffe	Chairman, PUB Expert Advisory Panel
222.	Prof Zhou Weibiao	Former Chairman, Advisory Committee on Evaluation of Health Claims
223.	Prof Neil Morris Ferguson	Member, NEA Dengue Expert Advisory Panel

Prime Minister's Office (Friends of Singapore)

224.	Prof Dame Lynn Gladden	Chairperson, Competitive Research Programme Evaluation Panel, National Research Foundation
225.	Ms Amy Weinfeld Schulman	Member, Human Health & Potential International Advisory Council, National Research Foundation

Aljunied GRC

226.	Mr Liang Wenxian	Vice Chairman, Bedok Reservoir-Punggol CCC
227.	Mr Tan Puay Hiang	Patron, Bedok Reservoir-Punggol CCC

228.	Mr Goh Wei Xiang Zachery	Patron, Eunos CCMC
229.	Mr Seow Tian Guan	Chairman, Eunos CCMC
230.	Mdm Lee Yoke Har, Jenny	Member, Kaki Bukit CCC
231.	Mdm Tan Jee Swee	Chairman, Tai Peng RN
232.	Mr Toh Boon Kim, Raymond	Auditor, Paya Lebar CCC
233.	Mr Tan Zheng Hui, Ernest	Secretary, Serangoon CCC

Ang Mo Kio GRC

234.	Mdm Foo Oi Ling	Patron, Ci Yuan CCMC
235.	Miss Tan Hwee Yong	Auditor, Buangkok-Fernvale South CCC
236.	Mr Wee Jeffrey	Chairman, Buangkok-Fernvale South CCC
237.	Ms Neo Kai Qi, Kristen	Assistant Secretary, Cheng San CCC
238.	Mdm Puah Shi Ni	Member, Cheng San CCC

239.	Mr Gunasegaran s/o Kaliannan	Treasurer, Seletar-Serangoon CCC
240.	Mr Seet Kok Heng	Member, Seletar-Serangoon CCC
241.	Mr Chew Ti Kwang, Kenny	Member, Teck Ghee CCC
242.	Mr Mohamed Yasim Bin Mohamed Abidin	Member, Teck Ghee CCC

Bishan-Toa Payoh GRC

243.	Miss Chai Chin Tze	Assistant Treasurer, Bishan East-Sin Ming CCC
244.	Mdm Lim Mei Ying, Julie	Member, Bishan East-Sin Ming CCC
245.	Mr Lim Choon Meng, Kenneth	Vice-Chairman, Toa Payoh Central CCC
246.	Mr Tan Nee Ho, Ivan	Vice-Chairman, Toa Payoh Central CCMC
247.	Mr Rajendran Rajaram	Member, Toa Payoh East CCC
248.	Dr Lee Eng Kheng, Edmund	Member, Toa Payoh West-Thomson CCC

Chua Chu Kang GRC

249.	Mr Mohamed Shammir s/o Thirunauc Karasu	Vice-Chairman, Brickland-Tengah CCC

250.	Mr Lim Sern Hwee, Vincent	Chairman, Mi Casa RN
251.	Mr Bong Tet Hin	Member, Keat Hong CCC
252.	Mr Kong Zheng Hua, Jeremy	Vice-Chairman, Tengah CCMC

East Coast GRC

253.	Mdm Ann Cheng Guan Eng	Assistant Secretary, Siglap CCMC
254.	Ms Goh Siew Cheng	Assistant Secretary, Bedok CCC
255.	Mr Lam Chee Weng	Vice-Chairman, Bedok CCC
256.	Mr Goh Wei Boon, Eugene	Secretary, Fengshan CCC
257.	Miss Ong Chuan Chuan, Rachel	Treasurer, Joo Chiat CCC
258.	Mr Ong Wei Hao, Andrew	Member, Joo Chiat CCC
259.	Mr Neo Jia Wei	Member, Kampong Chai Chee CCC
260.	Mdm Ong Ghim Tin	Member, Kampong Chai Chee CCC

Holland-Bukit Timah GRC

261.	Ms Ang Kai Shin	Secretary, Bukit Timah CCC

262.	Mr Hui Kin Meng	Vice-Chairman, Bukit Timah CCC
263.	Mr Clement Soh Zheng Heng	Member, Cashew CCC
264.	Mr Ho Yew Keong	Auditor, Cashew CCC
265.	Mr Seng Kang Boon	Assistant Treasurer, Ulu Pandan C2E
266.	Mdm Tjioe Ka In	Member, Ulu Pandan CCMC
267.	Mr Lau Tze Siang	Member, Zhenghua CCC
268.	Mr Mohamad Fariezan Bin Abas	Assistant Secretary, Zhenghua CCC

Jalan Besar GRC

269.	Miss Han Mui Hui Estee Rose	Secretary, Jalan Besar CCMC
270.	Miss Goh Zhi Yu, Pearlyn	Member, Kolam Ayer CCC
271.	Mr Yap Leok Beng	Member, Kolam Ayer CCC
272.	Mr Alvin Tan Yong Beng	Member, Kreta Ayer-Kim Seng CCC
273.	Mr Redzuan Bin Ismail	Member, Kreta Ayer-Kim Seng CCC

274.	Ms Gwee Soo Cheng, Shirley	Vice-Chairperson, Whampoa CCC

Jurong East-Bukit Batok GRC

275.	Dr Chiew Tuan Kiang	Member, Bukit Batok CCC
276.	Mdm Lee Kah Woei	Assistant Treasurer, Bukit Batok East CCC
277.	Mr Loh Kian Yew, Gerald	Assistant Secretary, Bukit Batok East CCC
278.	Mr Lai Chiun Shen	Auditor, Clementi CCC
279.	Mr Leng Ping Hong	Member, Clementi CCC
280.	Mdm Carol Soh Lay Choo	Member, Hong Kah North CCC
281.	Mdm Neo Lay Hwee, Jelyn	Member, Hong Kah North CCC

Marine Parade-Braddell Heights GRC

282.	Mr Tan Koh Young	Patron, Braddell Heights CCC
283.	Mr Lim Xing Xian	Patron, Geylang Serai CCC
284.	Mr Ng Tiong Lin, Domenic	Vice-Chairman, Geylang Serai CCC
285.	Mdm Aw Mui Ling	Auditor, Kembangan CCC

286.	Mdm Rahimah Bte Maarof	Member, MacPherson CCC
287.	Mr Jeyaseelan Karthigesu	Chairman, Marine Parade CC IAEC
288.	Dr Wong Fong Fui	Patron, Marine Parade CCC

Marsiling-Yew Tee GRC

289.	Mr Long Shih Pin, Kevin	Assistant Secretary, Limbang CCC
290.	Mdm Lye May Leng	Auditor, Limbang CCC
291.	Mr Hu Jin Zhong	Patron, Woodgrove CCC
292.	Miss Soh Chu Yen, Jerlynn	Treasurer, Woodgrove CCC
293.	Mr Azman Bin Ab Jalil	Member, Yew Tee CCC
294.	Mr Lim Chong Beng, Jem	Secretary, Yew Tee CCC

Nee Soon GRC

295.	Dr Kenneth Tong Boon Yew	Auditor, Chong Pang CCMC
296.	Mdm Teo Soek Ling	Member, Nee Soon Central CCC
297.	Mdm Took Bee Eng, Karen	Member, Nee Soon East CCMC

298.	Mr Wong Yong Kiat, Bernard	Treasurer, Nee Soon East CCC
299.	Mr Cheang Kim Chwee, Joseph	Executive Member, Yishun Floral RC
300.	Dr Poh Kay Wee	Member, Nee Soon Link CCC
301.	Mr Lai Wee Yeong	Secretary, Nee Soon South CCC
302.	Mr Yap Soon Jin	Patron, Nee Soon South CCC

Pasir Ris-Changi GRC

303.	Mdm Lim Huey Tiang, Ursula	Assistant Secretary, Changi CCC
304.	Mr Puah Yong Meng	Member, Changi CCC
305.	Mr Kelvin Chng Boon Kian	Patron, Pasir Ris Central CCC
306.	Mr Chua Jin Seng	Chairman, Pasir Ris East CCMC
307.	Mr Jimmy Tung Sheng You	Patron, Pasir Ris East CCC
308.	Mr Saravanan s/o M Govindasamy	Vice-Chairman, Pasir Ris Elias CCMC

Punggol GRC

309.	Mr Ng Swee Liang	Member, Punggol Coast CCC
310.	Mr Tan Chin Aik	Patron, One Punggol CCMC
311.	Mr Lye Ir-win Bruce	Patron, Punggol North CCC
312.	Mr Tan Kai Ming	Vice-Chairman, Punggol North CCC
313.	Mr Anandani Deepak Partab	Patron, Punggol 21 CCMC
314.	Mr Chang Wai Keun	Assistant Treasurer, Punggol Shore CCC
315.	Mdm Koh Nui Hoon, Lydia	Patron, Punggol West CCC
316.	Mdm Poh Khim Hong	Patron, Punggol West CCC

Sembawang GRC

317.	Mr Ong Kok Hui, Kent	Member, Admiralty CCC
318.	Mr Ng Zee Khan	Member, Canberra CCC
319.	Mdm Yong Hui Meng, Mavis	Treasurer, Canberra CCC
320.	Mdm Ho Hau Yee	Assistant Treasurer, Naval Base CCC

321.	Ms Tan Siew Tang, Marilyn	Auditor, Naval Base CCC
322.	Mr Muhammad Harmizan Bin Abdul Hamid	Member, Sembawang Central CCC
323.	Miss Phua Sok Hoon	Executive Member, Brownstone-Visionaire RN
324.	Mr Mohamad Shaleem Bin Khamalluden	Member, Woodlands CCC Chairman, Woodlands CSN

Sengkang GRC

325.	Mr Hairudinsah Sahar	Member, Sengkang Central CCC
326.	Mr Chua Shang Feng, Keegan	Assistant Treasurer, Sengkang East CCC
327.	Mr Ooi Eng Yap	Member, Sengkang North CCC
328.	Mr Tang Yong Song	Chairman, Sengkang North CCC
329.	Miss Lau Huey Yih	Member, Sengkang West CCC

Tampines GRC

330.	Mr Ong Song Hoe Kelvin	Member, Tampines Boulevard CCC
331.	Mr Wang Aik Pin	Auditor, Tampines Boulevard CCC

332.	Miss Choo Siok Hua	Chairman, Tampines Central WEC
333.	Mr Malkit Singh s/o Kartar Singh	Chairman, Tampines Central IAEC
334.	Mr Mohamed Basheer s/o Kader Sultan	Member, Tampines East CCC
335.	Miss Yeow Yar Hwei, Fiann	Assistant Secretary, Tampines North CCC
336.	Mr Iswandie Wanhar	Member, Tampines West CCC
337.	Mr Ng Kian Boon, Daniel	Member, Tampines West CCC

Tanjong Pagar GRC

338.	Mr Pang Chia Han, Clement	Member, Buona Vista CCC
339.	Mr Tan Poh Chung	Member, Buona Vista CCC
340.	Mr Huang Tian Lai	Assistant Secretary, Henderson-Dawson CCC
341.	Mr Woo Tuck Hoe	Member, Henderson-Dawson CCC
342.	Mr Lim Chew Kiat	Member, Moulmein-Cairnhill CCC

343.	Mdm Lum Lai Kheng	Member, Moulmein-Cairnhill CCC
344.	Mr Desmond Wang Tim Chun	Assistant Treasurer, Tanjong Pagar-Tiong Bahru CCC
345.	Mr Pek Cherng Zheng, Daryl	Member, Telok Blangah CCC
346.	Mr Teo Beng Huat	Member, Telok Blangah CCC

West Coast-Jurong West GRC

347.	Mdm Gnanammal d/o Muthiah	Member, Boon Lay CCC
348.	Mdm Ong Gok Mooi	Member, Boon Lay CCMC
349.	Mr Lim Kok Chye, PBM (COVID-19)	Chairman, Jurong Spring CCMC Vice Chairman, Jurong Spring CC Building Fund Committee
350.	Mr Beh Chai Yang	Vice-Chairman, Westwood RN
351.	Mr Huang Zixiang	Member, Taman Jurong CCC
352.	Mr Lim Hui Eng, Vincent	Chairman, Taman Jurong CCC
353.	Dr Lai Poh San, Coral	Member, West Coast CCC

354.	Mdm Tan Sioh Kim	Member, West Coast CCC

Bukit Gombak SMC

355.	Mr Chua Aik Boon	4th Vice-Chairman, Bukit Gombak CCC
356.	Mr Koh Han Xiong	Member, Bukit Gombak CCC

Bukit Panjang SMC

357.	Mr Loh Yew Teck	Member, Bukit Panjang CCC

Hougang SMC

358.	Mdm Foo Cheng Juat	Member, Hougang CCC
359.	Mr Tan Kum Weng, Terry	Vice-Chairman, Hougang CCC

Jalan Kayu SMC

360.	Mr Saifulbahri Bin Rasno	Vice-Chairman, Jalan Kayu CCC

Jurong Central SMC

361.	Mr Arumugam Jayakumar	Member, Jurong Central CCC
362.	Mr Lim Shaw Chuan, Ivan	Vice-Chairman, Jurong Central CCC

Kebun Baru SMC

363.	Dr Ho Kok Tong	Patron, Kebun Baru CCMC
364.	Mr Sakthivelan s/o Nararajah	Vice-Chairman, Kebun Baru CCMC

[Pingat Bakti Masyarakat]

Marymount SMC

365.	Mr Hj Halil Bin Hj Mansor	Assistant Secretary, Marymount CCC

Mountbatten SMC

366.	Mr Hoo Khiang Seng	Treasurer, Mountbatten CCC

Pioneer SMC

367.	Mdm Liu Yongge, Nancy	Member, Pioneer CCC
368.	Mdm Selina Hui Wing Sze	Member, Pioneer CCC

Potong Pasir SMC

369.	Mdm Li Wai Fong, Anita	Assistant Treasurer, Potong Pasir CC WEC
370.	Mdm Tan Hong Chong	Vice-Chairperson, Potong Pasir Zone 4 RN

Queenstown SMC

371.	Mr Mohsin Bin Mohamed Said	Assistant Secretary, Leng Kee CCMC

Radin Mas SMC

372.	Mr Sun Xiushun	Patron, Radin Mas CCMC

Sembawang West SMC

373.	Ms Cai Xiujing	Secretary, Sembawang West CCC
374.	Mr Isson Jacob	Member, Sembawang West CCC

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Tampines Changkat SMC

375.	Mdm Yap Lay Kim, Esther	Member, Tampines Changkat CCC

Yio Chu Kang SMC

376.	Mr Cheong Heng Chuan	Vice-Chairman, Yio Chu Kang CCC

Central Singapore CDC

377.	Dr Fong Khai Seck	Member, Central Singapore CDC
378.	Mr Low Heng Khuen, Kenny	Member, Central Singapore CDC

North East CDC

379.	Mdm Chang Su Lin, Diane	Member, North East CDC
380.	Mr Randy Ang Yingsen	Member, North East CDC

North West CDC

381.	Ms Ung Bee Koon	Member, North West CDC

South East CDC

382.	Mr Yong Yih Ming	Member, South East CDC

Ministry of Culture, Community and Youth

383.	Mr Satish Appoo	Secretary, Hindu Endowments Board
384.	Mr Yeow Chee Keong	Former Trustee, Cultural Matching Fund

385.	Mr Ann Jong Juan	Artist (Playwright)
386.	Mr Ang Hao Yao	Former Member, Charity Council
387.	Mr Khairul Hilmi Bin Mohd Khair	Member, Youth Corps Singapore Advisory Committee

Ministry of Defence

388.	Mr Khoo Sze Boon	Member, SAFRA Management Committee

Ministry of Digital Development and Information

389.	Mr Lee Seow Hiang	Chairman, National Library Board
390.	Dr Shashi Jayakumar	Member, National Records Advisory Committee

Ministry of Education

391.	Ms Chong Siak Ching	Chairperson, Yong Siew Toh Conservatory of Music Governing Board
392.	Mr Wen Khai Meng	Former Board Member Board of Trustees, Singapore Institute of Technology
393.	Mr Jin Yuen Yee	Deputy Chairman, Temasek Polytechnic Board of Governors

394.	Ms Ang Fung Fung	Chairperson, Nanyang Primary School Management Committee
395.	Mr Pang Ming How	Former Chairperson, Red Swastika School Management Committee

Ministry of Foreign Affairs

396.	Mr Hawazi Daipi	Non-Resident High Commissioner to Ghana and Representative to Palestinian Authority, Ministry of Foreign Affairs

Ministry of Health

397.	Prof Tai Lee Siang	Board Member, Health Sciences Authority
398.	Mdm Tracey Woon Oh Kim Hong	Board Member, National University Health System
399.	Mrs Hauw-Quek Soo Hoon	Deputy Chairman, MediShield Life Council
400.	Prof John Lim Chien Wei	Chairperson, Consortium for Clinical Research and Innovation Singapore Board
401.	Mr Tow Heng Tan	Board Member, National Healthcare Group

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Ministry of Home Affairs

402.	Mr S. Devendran	Chairman, Board of Visitors (Drug Rehabilitation Centres & Anti-Inhalant Abuse Centres)
403.	Ustazah Kamaliah Binte Abdullah	Member, Religious Rehabilitation Group
404.	Mr Wendell Wong	Member, Criminal Law Advisory Committee (Hearing)
405.	Mr Nicholas Aaron Khoo Chin Hang	Member, National Crime Prevention Council
406.	Ms Ng Jiak See	Vice-Chairman, Yellow Ribbon Fund Main Committee

Ministry of Law

407.	Mrs Alice Tan-Goh Song Gek	Assigned Solicitor, Legal Aid Bureau
408.	Ms Angelene Chan Li Chen	Member, Singapore Land Authority
409.	Mr Rajesh Sreenivasan	Member, IT Security Steering Committee, Singapore Academy of Law (SAL)

Ministry of Manpower

410.	Ms Liew Tzu Mi	Member, Central Provident Fund Board

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Ministry of National Development

411.	Er Lim Peng Hong	President, Professional Engineers Board
412.	Dr Tan Tee Khoon	Member, Council for Estate Agencies

Ministry of Social and Family Development

413.	Dr Francis Heng Hua Mong, PPA(G), PBS	Chairman, Panel of Advisers to the Youth Court
414.	Mr Lee Kok Eng	Mediator, Tribunal for the Maintenance of Parents
415.	Mr Foo Say Thye	Senior Advisor, Community Chest Fu Dai /Habuan Harapan Sub-Committee
416.	Mrs Katherine Baptist	Member, Review Board (Children and Young Persons Homes)
417.	Ms Theresa Sim May Ling	Chairperson, raiSE (The Singapore Centre for Social Enterprise)
418.	Mr Suhaimi Zainul-Abidin	Former Member, Council for Board Diversity

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Ministry of Sustainability and the Environment

419.	Prof Quek Tong Boon	Chairman, Water Technology Advisory Panel
420.	Dr Andrew Khoo Cheng Hoe	Former Board Member, National Environment Agency Board
421.	Mr Chew Men Leong	President, Singapore Water Association
422.	Ms Sharon Kee Seok Khim	Honorary Secretary, Environmental Management Association of Singapore

Ministry of Trade and Industry

423.	Mr Kho Choon Keng	President, Singapore Chinese Chamber of Commerce and Industry
424.	Dr Low Wing Li, Gary	Vice-President, Consumers Association of Singapore (CASE)
425.	Mr Yong Tiam Yoon Kim	Company Chairman, Woh Hup Holdings (Private) Limited

Prime Minister's Office

426.	Mrs Koh Juat Jong	Chairperson, Financial Industry Disputes Resolution Centre

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National Trades Union Congress

427.	Ms Cheong Ai Hung Julie	President, Food, Drinks and Allied Workers Union and Member, NTUC Central Committee
428.	Mr Chew Boon Jin	President, ExxonMobil Singapore Employees Union
429.	Mr Danapal Kumar	President, Singapore Tamil Teachers' Union
430.	Mr David Teo	President, Creative Media and Publishing Union
431.	Ms See Jinli Jean	Director, Strategy (Designate)